



Kelly A. Leahy

Partner
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Kelly's past experience as in-house counsel enables her to give practical and effective advice to a wide variety of individual and institutional health care providers on the everyday operational aspects of the health care industry. She guides clients on corporate transactions, regulatory compliance, corporate governance, operational, and business matters enabling health care providers to limit potential liabilities while simultaneously meeting their short- and long-term business goals. Kelly often acts as outside general counsel to clients.

She has particular interest in assisting clients with strategic alignment initiatives such as mergers and acquisitions, formation of new entities, and development of structures such as joint ventures, clinically integrated networks, accountable care organizations, co-management arrangements, and other affiliations to address evolving marketplace trends such as value-based reimbursement and industry consolidation.

On the regulatory side of her practice, Kelly regularly counsels clients on state and federal health law including the Anti-kickback Statute, the Stark Law, Medicare and Medicaid, HIPAA privacy and security, telehealth, and scope of practice issues. Her experience includes advising clients on a broad range of matters such as implementing Corporate Integrity Agreements, preparing responses to subpoenas and Civil Investigative Demands, government audits, submitting self-disclosures, making repayment to federal health care programs, drafting plans of correction, preparing compliance plans and policies and procedures, and licensure matters. Additionally, Kelly has extensive experience preparing, reviewing, and negotiating virtually all types of contracts in the health care industry such as third party payor and supply chain agreements.

Kelly's clients include hospitals, nursing homes, home health agencies, hospice providers, medical practices, doctors, nurses, ambulance companies, medical spas, and clinics, all of whom rely on her ability to anticipate a client's potential needs and opportunities. Kelly's deep understanding of the health care industry and general corporate law also enables her to serve vendors, consultants, and other partners of health care providers.

Services

- Health Care Industry
- Corporate & Transactional
- Mergers & Acquisitions

- False Claims Act

Education

- Capital University School of Law (J.D., 1990)
- Miami University (B.S., 1984)

Bar Admissions

- Ohio

Distinctions

- *Best Lawyers*®
 - Health Care Law (2018-2024)

Publications

July 26, 2024

Pennsylvania Court Rules Non-Compete Ban Can Stand

July 22, 2024

Data Breaches and Your Smart Watch: FTC Expands the Reach of the Health Breach Notification Rule

July 12, 2024

New Penalties Loom for Blocking Access to Patient Health Data

July 9, 2024

Court Blocks FTC's Non-Compete Rule for Plaintiffs

July 8, 2024

Risky Business: OSHA Investigation Warns Healthcare Providers of Liability for Patient Assaults

July 3, 2024

Ohio Set to Enter the Dentist and Dental Hygienist Compact and End “Unethical” Dental Insurance Practices

May 20, 2024

Department of Health and Human Services Aligns Substance Use Disorder Privacy Rules with HIPAA Standards

April 26, 2024

Questions Abound in the Healthcare Industry after Federal Trade Commission Bans Non-Competes

September 7, 2023

Proposed CMS Rules Would Impose More Stringent Staffing Requirements on Long-term Care Facilities

July 25, 2023

FTC and DOJ Take Key Actions with Antitrust Guidance Affecting Healthcare

June 21, 2023

Doors Open for Public Nursing Home Litigation?

April 17, 2023

CMS Updates Guidance and Survey Process for Home Dialysis Services in Nursing Homes

February 8, 2023

DOJ Withdraws Key Healthcare Antitrust Enforcement Guidance: Where to Go From Here?

October 25, 2022

Feds Announce More Aggressive Enforcement of Poor Performing Nursing Homes

April 19, 2022

What Ohio's 'Surprise Billing' Ban Means For Providers

Law360

March 4, 2022

CMS Announces April Deadline for New Accountable Care Organization Model Focused on Health Equity

February 4, 2022

Ohio Department of Insurance Adds Toolkit to Help with New Surprise Billing Rule

November 10, 2021

OIG Revises and Renames its Provider Self-Disclosure Protocol