



## Kelly A. Leahy

Partner

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Kelly's past experience as in-house counsel enables her to give practical and effective advice to a wide variety of individual and institutional health care providers on the everyday operational aspects of the health care industry. She guides clients on corporate transactions, regulatory compliance, corporate governance, operational, and business matters enabling health care providers to limit potential liabilities while simultaneously meeting their short- and long-term business goals. Kelly often acts as outside general counsel to clients.

She has particular interest in assisting clients with strategic alignment initiatives such as mergers and acquisitions, formation of new entities, and development of structures such as joint ventures, clinically integrated networks, accountable care organizations, co-management arrangements, and other affiliations to address evolving marketplace trends such as value-based reimbursement and industry consolidation.

On the regulatory side of her practice, Kelly regularly counsels clients on state and federal health law including the Anti-kickback Statute, the Stark Law, Medicare and Medicaid, HIPAA privacy and security, telehealth, and scope of practice issues. Her experience includes advising clients on a broad range of matters such as implementing Corporate Integrity Agreements, preparing responses to subpoenas and Civil Investigative Demands, government audits, submitting self-disclosures, making repayment to federal health care programs, drafting plans of correction, preparing compliance plans and policies and procedures, and licensure matters. Additionally, Kelly has extensive experience preparing, reviewing, and negotiating virtually all types of contracts in the health care industry such as third party payor and supply chain agreements.

Kelly's clients include hospitals, nursing homes, home health agencies, hospice providers, medical practices, doctors, nurses, ambulance companies, medical spas, and clinics, all of whom rely on her ability to anticipate a client's potential needs and opportunities. Kelly's deep understanding of the health care industry and general corporate law also enables her to serve vendors, consultants, and other partners of health care providers.

### Services

- Health Care Industry
- Corporate & Transactional
- Mergers & Acquisitions

- False Claims Act

## Education

- Capital University School of Law (J.D., 1990)
- Miami University (B.S., 1984)

## Bar Admissions

- Ohio

## Distinctions

- *Best Lawyers®*
  - Health Care Law (2018-2024)

## Publications

May 28, 2025

**Mixing Medicine and Risk: Ohio's Joint Regulatory Statement Targets Retail IV Therapy Clinics**

April 21, 2025

**Stringent Federal Staffing Requirements for Skilled Nursing Facilities No Longer in Play**

April 7, 2025

**You've Got A Friend In Me: House Bill 236 Requires Providers to Accommodate Patient's Chosen Advocates**

April 2, 2025

**Medicare Telehealth Flexibilities Extended, but Without Promise of Permanent Solution**

February 18, 2025

**Significant Non-Compete Restrictions May Be Coming to the Buckeye State**

December 30, 2024

**Medicare Telehealth Flexibilities Extended Through March 2025**

December 12, 2024

**Is the End Near? Medicare Telehealth Flexibilities Set to Expire at the End of the Year**

December 9, 2024

**CMS Extends Deadline for Skilled Nursing Facilities to Complete Off-Cycle Revalidations**

August 22, 2024

**Texas Court Revives Viability of Healthcare Non-Competes**

July 26, 2024

**Pennsylvania Court Rules Non-Compete Ban Can Stand**

July 22, 2024

**Data Breaches and Your Smart Watch: FTC Expands the Reach of the Health Breach Notification Rule**

July 12, 2024

**New Penalties Loom for Blocking Access to Patient Health Data**

July 9, 2024

**Court Blocks FTC's Non-Compete Rule for Plaintiffs**

July 8, 2024

**Risky Business: OSHA Investigation Warns Healthcare Providers of Liability for Patient Assaults**

July 3, 2024

**Ohio Set to Enter the Dentist and Dental Hygienist Compact and End “Unethical” Dental Insurance Practices**

May 20, 2024

**Department of Health and Human Services Aligns Substance Use Disorder Privacy Rules with HIPAA Standards**

April 26, 2024

**Questions Abound in the Healthcare Industry after Federal Trade Commission Bans Non-Competes**

September 7, 2023

**Proposed CMS Rules Would Impose More Stringent Staffing Requirements on Long-term Care Facilities**

July 25, 2023

**FTC and DOJ Take Key Actions with Antitrust Guidance Affecting Healthcare**

June 21, 2023

**Doors Open for Public Nursing Home Litigation?**

April 17, 2023

**CMS Updates Guidance and Survey Process for Home Dialysis Services in Nursing Homes**

February 8, 2023

**DOJ Withdraws Key Healthcare Antitrust Enforcement Guidance: Where to Go From Here?**

October 25, 2022

**Feds Announce More Aggressive Enforcement of Poor Performing Nursing Homes**

April 19, 2022

**What Ohio's 'Surprise Billing' Ban Means For Providers**

Law360

March 4, 2022

**CMS Announces April Deadline for New Accountable Care Organization Model Focused on Health Equity**

February 4, 2022

**Ohio Department of Insurance Adds Toolkit to Help with New Surprise Billing Rule**

November 10, 2021

**OIG Revises and Renames its Provider Self-Disclosure Protocol**