



Healthcare Delivery & Innovation Conference

September 29-30, 2025

The Gleacher Center, Chicago

ambar.org/hdi2025



AMERICAN BAR ASSOCIATION

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Monday, September 29, 2025

8:15 am – 8:30 am	Opening Remarks
8:30 am – 9:15 am	KEYNOTE: Physician Leadership in an Era of Systemic Change-Healing Systems Starts with Those Who Heal & the Attorneys Who Support Them
9:20 am - 10:20 am	A New Era of Healthcare Fraud Enforcement-How to Stay Out of the Government's Crosshairs
10:35 am - 11:35 am	Transforming your Compliance Culture: A Data Driven Approach to Program Updates and Redesign
11:40 am - 12:40 pm	Is There a Doctor in the House? Immigration Impacts on Healthcare
12:45 pm – 2:00 pm	Lunch on your own
2:05 pm – 3:05 pm	Finding the Right Partner: Joint Ventures with Specialized Providers for Sub-Acute and Post-Acute Care
3:10 pm – 4:10 pm	Update on the Scrutiny of Healthcare Transactions in 2025 and What to Expect in 2026
4:15 pm – 5:00 pm	Be Forearmed: Protecting Your Organization from the Next Cybersecurity Attack
5:00 pm – 7:00 pm	Networking reception with hors d'oeuvres and entertainment!

Tuesday, September 30, 2025

8:00 am – 9:00 am	Overcoming Barriers to the Adoption of AI Tools in Healthcare 2.0: Legal, Economic and Clinical Perspectives in 2025
9:05 am – 9:50 am	FDA Regulation of AI-Enabled Medical Devices
10:05 am – 10:50 am	Navigating the Challenges of Advising Healthcare Practitioners and Entities Regarding Provider Impairment, Confidential Treatment Programs, and Licensure and Credentialing Reviews
10:55 am - 11:55 pm	Medicaid 1115 Waivers: State Driven Program Innovation
11:55 am– 12:55 pm	Ticketed Lunch – Healthcare Delivery & Innovation in the Real World *this is a non-CLE session*
1:00 pm – 1:45 pm	Efficiency in Resolving Disputes Through ADR
1:50 pm – 2:35 pm	What's the Fair Market Value of Electronic Patient Health Data?
2:40 pm – 3:40 pm	Ethical use of AI in the Practice of Law

CONFERENCE AGENDA

Monday, September 29, 2025

7:30 am - 4:00 pm **Registration Desk Open**

7:30 - 8:30 am **Continental Breakfast**

8:15 – 8:30 am **Welcome to HDI 2025!**
Lisa D. Taylor, Chair, ABA Health Law Section

8:30 – 9:15 am **KEYNOTE: Physician Leadership in an Era of Systemic Change- Healing Systems Starts with Those Who Heal & the Attorneys Who Support Them**

Dr. Kataria will discuss the importance of physician leadership and coordination in healthcare entities. She will also speak about the risks attendant to physician shortages and the need to engage physicians in leadership to ensure workforce and patient safety.

Speaker:

Dr. Tripti Kataria, MD, MPH, MBA, FASA, R1, Chicago, IL,
President-Elect Illinois State Medical Society

9:20 – 10:20 am **A New Era of Healthcare Fraud Enforcement -How to Stay Out of the Government's Crosshairs.**

This panel will discuss current changes in healthcare fraud enforcement, such as the incorporation of artificial intelligence (AI), the new FBI task force in Birmingham, AL, the new administration's enforcement efforts, and recent case law, and how all of this will affect the delivery of Healthcare. The panel will specifically touch on the Trump administration's enforcement priorities and the new executive orders and how this will affect compliance and legal strategy. The panel will also discuss practice points for how practitioners can avoid getting in the government's crosshairs.

Speakers:

- **Marissel Descalzo**, Shareholder, Tache, Bronis and Descalzo PA, Miami, FL
- **Andrew Feldman**, Shareholder, Feldman Firm, Miami, FL

10:20 – 10:35 am **Break**

10:35 – 11:35 am

Transforming Your Compliance Culture: A Data Driven Approach to Program Updates and Redesign

In today's complex regulatory environment, static compliance programs fail to meet current needs. Healthcare organizations must leverage data analytics to shift compliance from a reactive task to a proactive, strategic initiative. This session will demonstrate how to use data analytics to develop compliance programs incorporating the OIG's seven elements of an effective compliance program in a heightened regulatory environment with increasing governmental enforcement. It will provide examples to manage existing and emerging risks. You'll also learn how to merge analytical tools with compliance strategies for streamlined operations, audit prevention, and innovative and effective response options.

Speakers:

- **Richard Cheng**, Managing Member, Ritter Spencer Cheng, Dallas, TX
- **Debra Rossi**, Senior Director, VMG Health, New York, NY

11:40 – 12:40 pm

Is There a Doctor in the House? Immigration Impacts on Healthcare

This program explains the immigration options allowing healthcare employers to solve the national healthcare professional shortage crisis and how recent federal changes to the "sensitive area" status of hospitals is impacting the shortage crisis. The presentation will include a practical breakdown of the timelines, process, and costs associated with utilizing federal immigration programs to meet Healthcare needs. Healthcare leaders will obtain valuable information about recent federal immigration updates and how changes will impact their organizations on all employment levels.

Speakers:

- **Brandon Davis**, Partner, Phelps Dunbar, New Orleans, LA
- **Jodie Wagner**, Chief Human Resource Officer, Universal Primary Care, New York, NY

12:45 – 2:00 pm

Lunch on your own

2:05 – 3:05 pm

Finding the Right Partner: Joint Ventures with Specialized Providers for Sub-Acute and Post-Acute Care

Facing narrow margins, increased costs, staffing shortages and declining reimbursement, many nonprofit health systems are reining in their operations to focus on their core acute care and outpatient services. This may involve either the disposition of certain sub-acute or post-acute service lines or partnership with specialized providers to improve, manage, and help expand the existing service line. This preserves revenue for the health system and access to care and allows the health system to focus on other operational areas. The specialized provider-partner can deliver needed expertise, assist with capital, and potentially expand the scope of specialized care provided in the community. While not a one-size-fits-all approach, this presentation will focus on common business and legal issues that arise as well as some of the models used.

Speakers:

- **Richard Bayman**, Chief Financial Officer, MaineHealth, Portland, ME
- **Michael R. Newby**, Partner, Hancock, Daniel & Johnson, Richmond, VA

3:10 – 4:10 PM

Update on the Scrutiny of Healthcare Transactions in 2025 and What to Expect in 2026

Intensifying scrutiny can derail healthcare mergers and acquisitions. This session will focus on the latest state laws relating to pre-closing review and highlight the areas of industry focus going into year-end and 2026. Federal regulators have increased their scrutiny of healthcare M&A deals and proposed legislation targeting private equity investments. This session will analyze the FTC and DOJ's aggressive stance on roll-up strategies and platforms that have significant market concentration. Attendees will be prepared with actionable strategies for managing timelines for transactions in 2025-26 as well as the uncertainty created by the additional review and oversight.

Speakers:

- **Chris Borgerding**, Director of Government Relations, Association of Dental Support Organizations, Madison, WI
- **John Saran**, Partner, Holland & Knight, Chicago, IL

4:15 – 5:00 pm

Be Forearmed: Protecting Your Organization from the Next Cybersecurity Attack

Healthcare is a target-rich environment for cybercriminals and presents cybersecurity challenges for a host of reasons. The decades-long shift from paper records to digital data, the immense number of entry points that effective sharing of electronic health information requires, and the increasingly complex technology stack have placed more data about more patients at greater risk. While it has proved useful in detecting and preventing cybercrime, AI has also compounded the problems Healthcare providers face by allowing hackers to launch large-scale, automated social engineering attacks and quickly identify areas of vulnerability within their targets, among other concerns.

Speakers:

- **Rick Hindman**, Counsel, McDonald Hopkins, Chicago, IL

5:00 – 7:00 pm

Networking Reception

Enjoy a chance to relax, network with colleagues, and meet our speakers, other members of the ABA Health Law Section over drinks, food, and live entertainment!

Tuesday, September 30

8:00 – 9:00 am

Overcoming Barriers to the Adoption of AI Tools in Healthcare 2.0: Legal, Economic and Clinical Perspectives in 2025

This panel aims to provide a comprehensive overview of the barriers to AI adoption in healthcare in 2025, now with several years of observational discussion behind us, and offer actionable proposals to facilitate the integration of these transformative tools into clinical practice.

The panel will explore challenges impeding the integration of AI in healthcare including:

- Regulatory uncertainty
- Standard-of-care impact; associated liability
- Absence of clear validation criteria; patchy availability of guidelines
- Need for more relevant reimbursement paradigms
- Over / under utilization
- Economic incentives, data to demonstrate ROI.

Speakers:

- **Tom Ferrone**, Deputy General Counsel, Tempus AI, Chicago, IL
- **Alvin Liu, MD**, James P. Gills Jr. M.D. and Heather Gills Rising Professor of Artificial Intelligence in Ophthalmology, Wilmer Eye Institute at Johns Hopkins University (JHU)
- **(Moderator) Caroline Popper**, MD, MPH, JD, Popper and Company, Baltimore, MD

9:05 – 9:50 am

FDA Regulation of AI-Enabled Medical Devices

This session will explore how the FDA is regulating AI-enabled medical devices. The talk will specifically address FDA's recent guidance documents regarding lifecycle considerations and specific recommendations to support marketing submissions for devices utilizing AI. Additionally, marketing submission recommendations for a predetermined change control plan for AI-enabled medical device software functions will be explored. Participants will leave the talk understanding what steps FDA has taken recently to support innovation in this space.

Speaker:

- **Kyle Faget**, Partner, Co-Chair, Healthcare & Life Sciences Sector – Medical Devices, Foley & Lardner, Boston, MA
- **Joshua Oyster**, Partner, Ropes & Gray, Washington, DC

9:50 – 10:05 am

Break

10:05 – 10:50 am

Navigating the Challenges of Advising Healthcare Practitioners and Entities Regarding Provider Impairment, Confidential Treatment Programs, and Licensure and Credentialing Reviews

Hospitals, health systems, medical staffs, health plans, liability carriers and licensing boards all have overlapping wants and needs when it comes to evaluating providers' professional competence, their health and well-being, and the need to protect patient safety. Healthcare professionals have to ensure that they are able to provide competent, safe, and ethical care to their patients. While there is no "one-size fits all" approach to fostering provider wellness and accountability, this presentation aims to address some of these questions and foster clarity to attorneys who advise Healthcare providers, practices and medical centers on these essential issues.

Speakers:

- **Elizabeth Greene**, Partner, Mirick, Worcester, MA
- **Daniel Blaney-Koen**, Senior Attorney, American Medical Association, Chicago, IL
- **Daniel S. Zinsmaster**, Partner, Dinsmore & Shohl, Columbus, OH

10:55 – 11:55

Medicaid 1115 Waivers; State Driven Program Innovation

This topic will discuss trends in State Section 1115 Medicaid waivers and CMS/administration responses. This session is designed to inform health lawyers about trends in State Medicaid coverage, new and innovative Medicaid funding/concepts, and a bit of prognosticating about the future of 1115 waiver projects in the new administration.

Speakers:

- **Scott Dziengelski**, Consultant, King & Spalding, Washington, DC
- **Marc Goldstone**, Executive Vice President & Chief Legal Officer, Wellpath, Nashville, TN
- **Charles Luband**, Partner, Dentons US, New York, NY

11:55 am – 12:55 pm

Ticketed Lunch **Healthcare Delivery & Innovation in the Real World**

Healthcare systems will have to innovate to survive a changing landscape. This discussion will focus on how integrated delivery systems can transform healthcare and use AI to deliver efficient, high-quality care.

Speakers:

- **John B. Fryer**, Chief Growth and Corporate Development Officer, Lumeris, Denver, CO
- **Joe A. Sowell III**, Healthcare Advisor, Nashville, TN

1:00 – 1:45 pm

Efficiency in Resolving Disputes Through ADR

Discover how arbitration—a key form of Alternative Dispute Resolution (ADR)—offers a structured, cost-effective, and confidential approach to resolving healthcare disputes. This dynamic conference session will provide a comprehensive look at the arbitration process, featuring insights from both an experienced arbitrator and a healthcare business professional. Attendees will examine best practices for drafting effective arbitration clauses and gain a clear understanding of how arbitration outperforms traditional litigation in cost, speed, confidentiality, and enforceability; empowering professionals to resolve conflicts decisively while maintaining critical business and clinical partnerships.

Speakers:

- **Kirsten B. Ives**, Arbitrator, American Arbitration Association, Founding Partner, Falkenberg Ives, Chicago, IL
- **Ted Kanellakes**, Chief Executive Officer, Chicago Medical Society, Chicago, IL
- **Arshnoor Kaur**, Director of ADR Services, American Arbitration Association, San Francisco, CA

1:50 – 2:35 pm

What's the Fair Market Value of Electronic Patient Health Data?

Learn why and how electronic patient data is being used and how it's traded. You'll learn the legal ramifications around selling sanitized patient health records and how the most appropriate and supportable way to establish the fair market value (FMV) of electronic health records

Speakers:

- **Chris David**, Managing Partner, HealthValue Group, Greenwood Village, CO
- **Roger Cohen**, Partner, Goodwin Procter, New York, NY

2:40 – 3:40 pm

Ethical Use of AI in the Practice of Law

Artificial intelligence is transforming the legal profession—but are you using it effectively and ethically? This program will offer a practical look at how attorneys are integrating generative AI tools into their practice. From improving legal research and document drafting to understanding the limitations of these technologies, this program provides real-world insights and outlines best practices for effective and ethical use of AI.

Speakers:

- **David Ellenbogen**, Senior Vice President, Chief Legal Officer & Corporate Secretary, Blue Cross Blue Shield of Michigan, Detroit, MI
- **Richard Warren**, Shareholder, Ogletree Deakins, Detroit, MI

CONFERENCE & CLE INFORMATION

REGISTRATION

Online: ambar.org/HDI2025

Register by August 1, 2025 online to receive the early bird registration rates online.

Your payment will cover admission to the program, continental breakfasts, coffee breaks, conference luncheon, receptions and one set of program course materials.

CANCELLATION POLICY

A refund will be issued upon **the written cancellation received no later than September 18, 2025**, minus a \$75 handling charge for each registration. Cancellations received after this date cannot be refunded but substitutions are encouraged. The ABA reserves the right to cancel any program and assumes no responsibility for personal expenses.

HOTEL INFORMATION

The conference will be held at the Gleacher Center located at 450 North Cityfront Plaza Dr. Chicago, Illinois 60611. We do have a small block of rooms not far from the Gleacher Center at the InterContinental Hotel Chicago. Please reserve your room online here - [2025 Healthcare Delivery & Innovation - Start your reservation](#).

CLE CREDIT

The ABA will seek 12 hours of CLE credit in 60-minute states, and 14 hours of CLE credit for this program in 50-minute states. Credit hours are estimated and are subject to each state's approval and credit rounding rules. Please visit americanbar.org/mcle for general information on CLE at the ABA. Credit is not available for on-demand courses on-demand platform, though accredited on-demand courses may be available separately.

AIRLINE INFORMATION

ABA NEGOTIATED AIRFARE DISCOUNTS – AVAILABLE ONLINE FOR ABA MEMBERS!

*A Travel Profile is required when booking airline reservations with ABA Egencia

HEALTH LAW SECTION MEMBERSHIP

As a bonus, the member's tuition rate will be available to registrants who become new members of the ABA Health Law Section. Membership dues are not deductible as charitable contributions for federal income tax purposes, but such dues may be deductible as a business expense. American Bar Association membership is required to become a member of the Health Law Section.

SCHOLARSHIP

Financial scholarship applications are available for this conference. To request an application or receive additional information, please contact Danielle Daly (danielle.daly@americanbar.org). **Deadline for receipt: August 30, 2025**, no cases will be considered after the deadline, and all standard registration fee rates will apply after August 30, 2025